



## MEMORANDUM

To: Grossmont Healthcare District Board of Directors

Subject: Retirement

Date: November 5, 2010

After serving on the board since 1992, and having attended 300+ consecutive regular meetings, I have decided to retire as a member of the GHD board. My major goals have been achieved thanks entirely to the efforts of current and past board members and staff. During those eighteen years we have:

- (1). Established an arms length relationship with our tenant Sharp HealthCare/Grossmont Hospital Corporation, and
- (2). Created a meaningful local outreach through a grants program that addresses our communities' otherwise unmet health needs, (including the award of more than \$30 million in grants to local nonprofits and government entities and awarding nearly 400 scholarships to deserving local students), and
- (3). Preserved the District as a full participant in the political and social fabric of East County.

My retirement is engendered by my intent to apply for the Projects Liaison Monitor position posted last week on the District's website. Although there is no certainty that my application will result in success, I believe that I can make a persuasive argument that my combination of education and experience will augur well toward the continued success of the District in its role as East County's leader in health care issues.

The vacancy created by my retirement gives you an opportunity to select a successor. I hope that the selected applicant will embrace our shared values concerning the role of the District as the owner of the hospital. Although we presently enjoy a cordial relationship with our tenant,



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we must never forget that there is an inherent adversarial relationship between landlords and tenants whose best interests are not necessarily the same.

My successor would ideally support our shared values, including:

- (1). Operating the District in a spirit of oneness with our East County constituents by encouraging them to enjoy the free use of our facilities including the Dr. William C. Herrick Community Health Care Library and Grossmont Healthcare District Conference Center.
- (2). Maintaining and improving the East County's Gallery of Honor, thereby assuring that present generations and unborn generations will enjoy a firm tie to the past.
- (3). Completing the Dr. John W. Hardebeck Health Occupations Training Center (HOTC), further confirming our role as the region's leading advocate for health education.
- (4). Successfully implementing Proposition G, thereby assuring that Grossmont Hospital will continue its service well into the current century and beyond.

The Board has already begun thinking ten years ahead to 2021 when, if approved by the voters, a new updated lease will replace the existing document that has served us well for the past 20 years.

I congratulate each of you for the work you are doing and for the future successes that I know lie in store for the District.

Jim Stieringer,

Copy:  
Barry Jantz  
Jeff Scott